



# MASTER OF ARTS IN SUSTAINABILITY AND TRANSFORMATION

**THINK LIKE A FOREST:  
GROW CONNECTIONS, SHAPE CHANGE**



**1st** Country for  
Quality of Life



**1st** Country  
for Global  
Innovation



**2nd** Country  
for Human  
Development Index



**1st** Country for  
Environmental  
Performance



**13th** Happiest  
Country  
Worldwide



**FRANKLIN  
SWITZERLAND**  
U.S. UNIVERSITY & SWISS UNIVERSITY INSTITUTE

# WHY CHOOSE MAST?

A new path  
to sustainability  
leadership.

- Think systems, drive change
- Tackle climate & social justice together
- Learn across disciplines
- Grounded in critical & creative thinking
- Real-world projects & partners
- Hands-on tools for transformation
- Retreats in Zurich & Geneva
- Career-ready portfolio on graduation



LEARN MORE  
FROM THE  
**ACADEMIC  
DIRECTOR**



If you see connections  
others might miss —  
between culture and  
climate, economy and  
equity — this program is  
for you.



**FOR INQUIRIES  
AND ADMISSIONS**

Please contact us.  
[admissions@fus.edu](mailto:admissions@fus.edu)

US Office:  
+1 803 768 5060

Franklin Campus:  
+4 191 985 2260

# CURRICULUM HIGHLIGHTS



## Semester One Foundations of Sustainability

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Build interdisciplinary insight and analyze sustainability through diverse lenses.

- Sustainable Societies
- Sustainable Economics
- Environmental Humanities
- Interdisciplinary Methodologies
- Retreat in Zurich and in Geneva



## Semester Two Skills for Transformation

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Gain the tools to lead change and communicate impact.

- Governance & Leadership
- Sustainability Storytelling
- Design Thinking & AI
- Policy & Law
- Transdisciplinary Methodology
- Retreat in Zurich and in Geneva



## Semester Three Praxis and Collaboration

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Work with real partners to turn knowledge into impact.

- Collaborative Project
- Research Colloquium
- Franklin Sustainability Forum



## Semester Four (Optional) Research Thesis

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# WHAT YOU WILL LEARN



## CAREERS AFTER MAST

Nonprofit & Advocacy Work  
Public Policy & Governance  
Media & Sustainability Communication  
Regenerative Design & Planning  
Social Entrepreneurship  
Education in Sustainability Studies  
Cultural Institutions & Museums



# PROGRAM AT A GLANCE

## Format and Structure



### DEGREE

Master of Arts (MA)



### DURATION

12 months (August to August)  
+ optional research semester



### KICK-OFF

Fall 2026



### LOCATION

Lugano, Switzerland  
+ retreats in Zurich & Geneva



### LANGUAGE

English



### MODE OF STUDY

Full-time, in-person



### 45 CREDITS / 90 ECTS

(or 60 Credits / 120 ECTS  
with optional research thesis)



### FOUNDING COHORT PRICE

**8,500 CHF PER SEMESTER**

(exclusive for the class joining this fall)



# LEAD THE CHANGE

# APPLY TODAY



# ADMISSIONS REQUIREMENTS

- A Bachelor's degree  
(In any discipline from a recognized, accredited university).
- A minimum cumulative GPA of 3.2  
(On a 4.0 scale or international equivalent, e.g. a 4.9 in the Swiss system).
- A professional portfolio and a personal statement  
(For applicants whose undergraduate degree was earned more than 10 years ago).
- CEFR (Level B2 or higher) / IELTS (overall band at least 6.5) / Cambridge English Certificate (Score 160 – 179) / TOEFL (90)  
(For applicants whose previous degree was not taught in English).



## TUITION & FEES

### Founding Cohort Special Price

The following tuition costs are for the full 12-month program:

**CHF 25.500** (CHF 8,500 per semester)

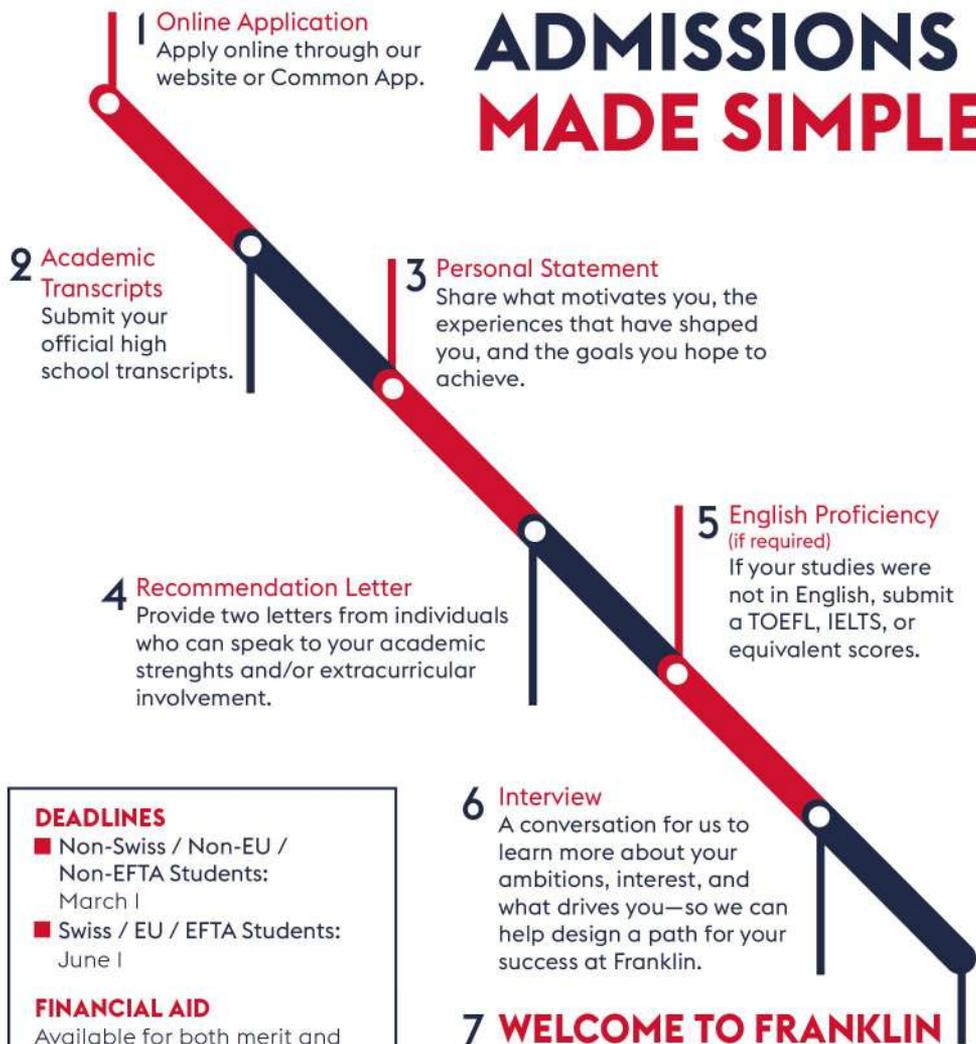
*Tuition for the Graduate Program can be paid in Swiss-Francs only.*

As a graduate student you should expect the following average direct and indirect annual costs in addition to the tuition:

CHF 26.575 - 29.575\*

*\*includes Academic Travel, Housing (if leaving on campus), meal plan (optional), other expenses.*

# ADMISSIONS MADE SIMPLE



## DEADLINES

- Non-Swiss / Non-EU / Non-EFTA Students:  
March 1
- Swiss / EU / EFTA Students:  
June 1

## FINANCIAL AID

Available for both merit and need-based students

## HAVE QUESTIONS?

[www.fus.edu](http://www.fus.edu)  
[admissions@fus.edu](mailto:admissions@fus.edu)

APPLY ONLINE

**START YOUR APPLICATION**

